# **Enterprise Budget**

Cherries, Sweet, Fresh Market, Standard-Density, North Central Region

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This enterprise budget estimates the typical per-acre costs associated with standard density, fresh market sweet cherry production in Wasco County. It should be used as a guide to estimate actual costs and is not representative of any particular farm. The major assumptions used in constructing this budget are discussed below. An attempt has been made to report typical cultural practices used in standard density, fresh market sweet cherry production; however, this does not represent the only production method. Assistance provided by area producers and agribusinesses is greatly appreciated.

# **Typical Farm**

The typical sweet cherry orchard in Wasco County, as used in this budget, consists of 100 total productive acres. Bearing acres include 60 acres of mature, standard density, fresh market sweet cherries, 25 acres of high density, fresh market sweet cherries, 5 acres of mature, standard density, brine market sweet cherries, and approximately 10 percent, or 10 acres, of the orchard under establishment. It is assumed that this farm complies with the Integrated Fruit Production (IFP) program established by the Wasco County Fruit and Produce League. To review the IFP guidelines, please visit: http://extension.oregonstate.edu/wasco/integrated-fruitproduction.

#### Land and Irrigation

This budget is based on 60 producing acres of standarddensity, fresh market sweet cherries, with 136 trees per acre grafted onto Mazzard rootstock and planted on a 16by 20-foot spacing. The trees are mature, ranging in age from 15 to 25 years, and therefore establishment costs are assumed to have been fully amortized in the years prior to this budget. Average production is 12,000 pounds per acre at a gross price to the grower of \$.85 per pound. The land, with irrigation rights, is valued at \$5,000 per acre. Mature fruit trees and above ground improvements valued at \$5,000 per acre, with \$60 per acre property taxes. The sweet cherry orchard has a micro-irrigation system valued at \$1,200 per acre.

#### Labor and Housing

General labor is hired at a rate of \$11.50 per hour; tractor drivers paid \$13 per hour, and harvest costs \$.25 per pound, all of which include worker's compensation, unemployment insurance, and other labor overhead expenses. Housing for summer labor is valued \$200,000 and has a productive life of 30 years. Each unit houses 5

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people and there are 16 total units. Foreman housing is also provided year-round at no cost to the employee and is valued at \$600 per month. The foreman housing is treated as a non-cash opportunity cost to the owner. All labor and foreman housing charges are split equally across the 100 acres.

### Capital

Interest on operating capital (5 percent) is treated as a cash expense. One-half of the cash expenses are borrowed for a 6 month period. Interest on intermediate (6 percent) and long term capital (4 percent) is treated as a non-cash opportunity cost to the owner.

#### **Machinery and Equipment**

The machinery and equipment used in the budget reflect the typical machinery complement of a 100-acre orchard in Wasco County. A detailed breakdown of machinery values is shown in Table 1. Estimated machinery costs are shown in Table 2. The machinery costs are estimated based on the total farm use of the machinery. Gasoline and diesel costs \$4.00 per gallon, and propane costs \$2.25 per gallon. Table 3 shows the per acre labor, variable, and fixed costs for certain machinery operations in the orchard.

#### Operations

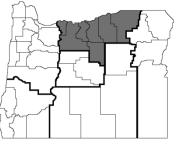
The cultural operations are listed approximately in the order in which they are performed. A 75-hp tractor is used for shredding brush, mowing, flailing, and pulling the airblast sprayer; it's also used during harvest. A 50-hp tractor is used to auger holes for new trees, spread fertilizer, spray weeds, apply gopher bait, and assist during harvest. An ATV is also used for weed spraying. Herbicides are applied to 30 percent of each acre as strips between trees.

#### **Break Even Analysis**

Tables 4 and 5 show the returns per acre for cash and total costs at various yields and prices for a mature orchard. These returns reflect the changes in harvesting costs with changes in yield. Refer to footnotes below tables for interpretation of table contents.

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#### EXTENSION SERVICE



GROSS INCOME		Quantity	Unit	\$/Unit	Total	Price/Lb	Your Income
Sweet Cherries		12,000	pounds	0.85	10,200.00	0.85	
Total <b>gross</b> income		12,000	poundo	0.00	10,200.00	0.85	
Total gross medine					10,200.00	0.05	
VARIABLE CASH COSTS	Description	Labor <b>N</b>	Machinery	Materials	Total	Cost/Lb	Your Cost
Pruning trees	40.0 hours	\$520.00	\$8.70	\$0.00	\$528.70	\$0.0441	
Tree removal & tree replacement	3.0 hours	35.99	70.72	21.00	127.70	0.0106	
Flail chopping	2.0 x/acre	16.82	39.91	0.00	56.74	0.0047	
Fertilizer (broadcast applied)	2.0 appl.	1.58	2.97	110.00	114.55	0.0095	
Fertilizer (foliar applied)		0.00	0.00	110.00	110.00	0.0092	
Herbicide strip maintenance (.30x)	6.0 appl.	34.32	40.75	125.00	200.07	0.0167	
Disease control	5.0 appl.	0.00	0.00	150.00	150.00	0.0125	
Insecticides, ground applied	5.0 appl.	14.89	43.48	143.00	201.38	0.0168	
Insecticides, aerial applied	5.0 appl.	0.00	0.00	80.00	80.00	0.0067	
Growth regulators		0.00	0.00	35.00	35.00	0.0029	
Bee rental	2.0 hives	0.00	0.00	88.00	88.00	0.0073	
Flail mowing	2.0 times	10.09	23.13	0.00	33.22	0.0028	
Rotary mower	3.0 times	12.62	30.19	0.00	42.80	0.0036	
Rodent control	3.8 x/acre	54.95	21.97	10.00	86.92	0.0072	
Irrigation monitoring		0.00	0.00	40.00	40.00	0.0033	
Irrigation	5.5 hours	71.50	12.00	0.00	83.50	0.0070	
Harvesting costs <sup>1</sup>	6.0 tons	3,000.00	240.00	360.00	3,600.00	0.3000	
Frost protection		10.87	5.17	0.00	16.04	0.0013	
Supervisory labor		368.00	0.00	0.00	368.00	0.0307	
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Pickup, truck & ATV		0.00	132.65	0.00	132.65	0.0111	
Seasonal housing & shop facilities Miscellaneous and overhead		0.00	0.00	60.95	60.95	0.0051	
	6.0 mons	$\begin{array}{c} 0.00\\ 0.00\end{array}$	$\begin{array}{c} 0.00\\ 0.00\end{array}$	125.00 78.52	125.00 78.52	$0.0104 \\ 0.0065$	
Interest: operating capital	0.0 mons						
Total variable costs		4,151.62	671.64	1,536.47	6,359.73	0.5300	
FIXED CASH COSTS				Unit	Total	Cost/Lb	Your Cost
Pickup, truck & ATV insurance			-	acre	23.77	0.0020	
Water assessment				acre	160.00	0.0133	
Helicopter - remove water from trees				acre	75.00	0.0063	
Property insurance				acre	35.00	0.0029	
Property taxes				acre	60.00	0.0050	
Total <b>cash</b> costs					353.77	0.0295	
FIXED NON-CASH COSTS				Unit	Total	Cost/Lb	Your Cost
Machinery and equipment depreciation		irance	-	acre	340.15	0.0283	
Pickup, truck & ATV - depreciation &	z interest			acre	58.55	0.0049	
Seasonal housing facilities				acre	146.67	0.0122	
Land interest charge				acre	400.00	0.0333	
Total <b>non-cash</b> costs					945.37	0.0788	
Total fixed costs					1,299.14	0.1083	
Total of all costs per acre					\$7,658.86	\$0.6382	
Net projected returns					\$2,541.14	\$0.2118	

<sup>1</sup>Costs include picking (\$0.25/lb), rental tractors, forklift and truck with fuel (\$0.02/lb), and utilities and maintenance of labor camp (\$0.03/lb)

Table 1. Machinery Cost Assumptions											
			Hours or								
		Market	Miles of	Expected	Salvage						
Machine	Size	Value	Annual Use	Life (yrs)	Value						
Tractor	4 Wheel Dr 75hp, New	\$ 35,000	587	10	\$ 10,338						
Tractor	2 Wheel Dr 50hp, Older	20,000	185	20	2,566						
Air-blast apray	400 Gallon Unit, PTO	18,000	252	10	3,183						
Flail chopper	8' Unit	6,000	142	7	1,531						
Flail mower	8' Unit	6,000	85	7	1,531						
Rotary mower	9' Unit	6,000	107	10	1,061						
Weed sprayer	100 Gallon Unit	2,000	145	15	192						
Tank sprayer for ATV		1,500	145	10	265						
Fertilizer spreader	16' Unit	2,300	13	20	120						
Gopher machine	8' Unit	1,200	27	20	63						
Pickup	1/2 Ton 4X4, New	35,000	12,000	10	13,235						
Truck	2 Ton, Used	18,000	3,500	20	2,710						
ATV	4 Wheeler, New	5,500	3,000	5	2,465						
Auger		1,700	50	20	89						
Bin trailer	2 Units, per 100 acres	7,500	300	10	1,326						
Front-End loader and backforks	-	5,800	300	10	1,026						
Ladders	80 Units, per 100 acres	9,000	N/A	10	N/A						
Picking buckets	1,600 Buckets, per 100 acres	10,000	N/A	5	N/A						
Pruning and power saws	2 Ch, 3PP, 3PS, 3HL, 1PL	3,000	N/A	3	N/A						
Irrig. system, Standard-Density	Micro-sprinklers, per acre	1,200	N/A	25	N/A						
Irrig. system, High-Density	Micro-sprinklers, per acre	1,350	N/A	25	N/A						
Wind machine	1 unit, propane, per 100 acres	28,000	35	25	1,321						
Shop with tools	20' x 40', per 100 acres	30,000	N/A	30	0						
Seasonal housing facilities	16 Units, per 100 acres	200,000	N/A	30	0						

	Table 2. Machinery Cost Calculations											
		Varia	ble Costs	Fixed Cos								
Machine	Size	Fuel & Lube	Repairs & Maint.	Deprec. & Interest	Insurance	Total Cost						
				Costs per Hour		-						
Tractor	4 Wheel Dr 75hp, New	\$27.60	\$0.62	\$6.52	\$0.35	\$35.09						
Tractor	2 Wheel Dr 50hp, Older	23.00	0.52	8.36	0.55	32.43						
Air-blast apray	400 Gallon Unit, PTO	0.00	9.74	8.40	0.25	18.39						
Flail chopper	8' Unit	0.00	2.63	6.07	0.16	8.86						
Flail mower	8' Unit	0.00	1.58	10.12	0.26	11.96						
Rotary mower	9' Unit	0.00	2.89	6.61	0.20	9.70						
Weed sprayer	100 Gallon Unit	0.00	1.04	1.28	0.05	2.36						
Tank sprayer for ATV		0.00	0.69	1.22	0.04	1.94						
Fertilizer spreader	16' Unit	0.00	0.97	13.61	0.54	15.13						
Gopher machine		0.00	0.63	3.55	0.14	4.32						
				Costs per Mile								
Pickup	1/2 Ton 4X4, New	\$0.38	\$0.05	\$0.30	\$0.12	\$0.85						
Truck	2 Ton, Used	0.77	0.57	0.40	0.27	2.00						
ATV	4 Wheeler, New	1.10	0.02	0.28	0.01	1.42						
	,			Costs per Acre								
Auger		\$0.00	\$0.16	\$1.34	\$0.00	\$1.50						
Bin trailer	2 Units, per 100 acres	0.00	5.94	8.82	0.00	14.77						
Front-End loader and backforks		0.00	4.60	6.82	0.00	11.42						
Ladders	80 Units, per 100 acres	0.00	5.40	11.70	0.00	17.10						
Picking buckets	1,600 Buckets, per 100 acres	0.00	6.00	23.00	0.00	29.00						
Pruning and power saws	2 Ch, 3PP, 3PS, 3HL, 1PL	6.90	1.80	10.90	0.00	19.60						
Irrig. system, Standard-Density	Micro-sprinklers, per acre	0.00	12.00	84.00	0.00	96.00						
Irrig. system, High-Density	Micro-sprinklers, per acre	0.00	13.50	94.50	0.00	108.00						
Wind machine	1 unit, propane, per 100 acres	10.87	5.17	28.26	0.00	44.30						
Shop with tools	20' x 40', per 100 acres	0.00	7.95	28.00	0.00	35.95						
Seasonal housing facilities	16 Units, per 100 acres	0.00	53.00	146.67	0.00	199.67						

#### Table 3. Estimated Cost of Each Operation with Power-Unit in a Standard-Density Sweet Cherry Orchard.

	Machine	Costs	
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		Miles per	Acres per	Labor cost	Variable cost per	Fixed cost	Total cost
Operation	Tractor	hour	hour	per acre	acre	per acre	per acre
Air-blast apray	4 Wheel Dr 75hp, New	3.00	4.36	\$ 2.98	\$ 8.70	\$ 3.56	\$ 15.23
Flail chopper	4 Wheel Dr 75hp, New	1.50	1.55	8.41	19.96	8.48	36.85
Flail mower	4 Wheel Dr 75hp, New	2.50	2.58	5.05	11.57	6.70	23.31
Rotary mower	4 Wheel Dr 75hp, New	3.00	3.09	4.21	10.06	4.43	18.69
Weed sprayer	2 Wheel Dr 50hp, Older	2.50	2.27	5.72	10.80	4.50	21.03
Tank sprayer for ATV	ATV	2.50	2.27	5.72	2.78	1.20	9.70
Fertilizer spreader	2 Wheel Dr 50hp, Older	4.00	16.49	0.79	1.49	1.40	3.67
Gopher machine	2 Wheel Dr 50hp, Older	2.00	4.12	3.15	5.86	3.06	12.07

	Table 4. Estimated Per Acre Returns Over Cash Costs at Varying Yields and Prices <sup>1</sup> .														es <sup>1</sup> .
	Lbs per Acre														
Pric	e per Lb		6,000		8,000		10,000		12,000		14,000		16,000		18,000
\$	0.55	\$	(1,613)	\$	(1,113)	\$	(613)	\$	(113)	\$	387	\$	887	\$	1,387
\$	0.65		(1,013)		(313)		387		1,087		1,787		2,487		3,187
\$	0.75		(413)		487		1,387		2,287		3,187		4,087		4,987
\$	0.85		187		1,287		2,387		3,487		4,587		5,687		6,787
\$	0.95		787		2,087		3,387		4,687		5,987		7,287		8,587
\$	1.05		1,387		2,887		4,387		5,887		7,387		8,887		10,387
\$	1.15		1,987		3,687		5,387		7,087		8,787		10,487		12,187

Table	Table 5. Estimated Per Acre Returns Over Total Economic Costs at Varying Yields and Prices <sup>2</sup> .														
	Lbs per Acre														
Price	e per Lb		6,000		8,000		10,000		12,000		14,000		16,000		18,000
\$	0.55	\$	(2,559)	\$	(2,059)	\$	(1,559)	\$	(1,059)	\$	(559)	\$	(59)	\$	441
\$	0.65		(1,959)		(1,259)		(559)		141		841		1,541		2,241
\$	0.75		(1,359)		(459)		441		1,341		2,241		3,141		4,041
\$	0.85		(759)		341		1,441		2,541		3,641		4,741		5,841
\$	0.95		(159)		1,141		2,441		3,741		5,041		6,341		7,641
\$	1.05		441		1,941		3,441		4,941		6,441		7,941		9,441
\$	1.15		1,041		2,741		4,441		6,141		7,841		9,541		11,241

<sup>1</sup>Table 4 estimates the returns over cash costs per acre based on varying yields and prices for a full producing standarddensity orchard. In this budget a grower should expect \$3,487, based on a per acre yield of 12,000 pounds at \$0.85 per pound. At this price, as yields increase the returns to a grower increase as well and conversely, returns decrease as yields decrease.

<sup>2</sup>Table 5 estimates the returns over total economic costs per acre based on varying yields and prices for a full producing standard-density orchard. In this budget a grower should expect \$2,541, based on a per acre yield of 12,000 pounds at \$0.85 per pound. At this price, as yields increase the returns to a grower increase as well and conversely, returns decrease as yields decrease.

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